## NON-GAAP DISCLOSURE CALCULATIONS

I) CALCULATION OF ADJUSTED EARNINGS BEFORE INTEREST, TAXES, DEPRECIATION AND AMORTIZATION

Net earnings
Interest expense
Interest and investment income, net
Taxes
Expense associated with share-based compensation arrangements
Net loss (gain) on sale or impairment of property, plant \& equipment
Goodwill impairment
Gain from reduction of estimated earnout liability
Equity in earnings in investee
Depreciation expense
Amortization of intangibles
ADJUSTED EBITDA

Net sales

## ADJUSTED EBITDA MARGIN

Net earnings
Interest expense
Interest and investment (income) expense, net
Taxes
Expense associated with share-based compensation arrangements
Net loss (gain) on sale or impairment of property, plant \& equipment
Goodwill impairment
Gain from reduction of estimated earnout liability
Equity in earnings in investee
Depreciation expense
Amortization of intangibles
ADJUSTED EBITDA

Net sales
ADJUSTED EBITDA MARGIN

| Q3 2021 TTM |  | Q3 2021 YTD |  | Q3 2021 QTD |  | Q3 2020 YTD |  | Q3 2020 QTD |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 470,115 | \$ | 405,358 | \$ | 125,747 | \$ | 189,125 | \$ | 78,861 |
|  | 13,503 |  | 10,483 |  | 3,433 |  | 6,291 |  | 2,486 |
|  | $(6,460)$ |  | $(3,615)$ |  | 370 |  | $(1,623)$ |  | $(1,565)$ |
|  | 151,212 |  | 127,909 |  | 37,628 |  | 63,798 |  | 26,819 |
|  | 9,326 |  | 8,444 |  | 2,702 |  | 3,152 |  | 849 |
|  | $(8,350)$ |  | $(10,482)$ |  | $(8,905)$ |  | (662) |  | (391) |
|  | 11,485 |  | - |  | - |  | - |  | - |
|  | $(4,134)$ |  | - |  | - |  | - |  | - |
|  | 2,411 |  | 2,411 |  | 946 |  | - |  | - |
|  | 78,479 |  | 61,741 |  | 23,399 |  | 47,226 |  | 15,896 |
|  | 12,222 |  | 9,369 |  | 2,176 |  | 5,863 |  | 2,734 |
| \$ | 729,809 | \$ | 611,618 | \$ | 187,496 | \$ | 313,170 | \$ | 125,689 |
|  | 8,013,037 |  | 6,619,329 |  | 2,093,784 |  | 3,760,290 |  | 1,486,227 |
|  | 9.1\% |  | 9.2\% |  | 9.0\% |  | 8.3\% |  | 8.5\% |


| 2020 |  | 2019 |  | 2018 |  | 2017 |  | 2016 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 253,882 | \$ | 182,404 | \$ | 152,412 | \$ | 124,040 | \$ | 105,497 |
|  | 9,311 |  | 8,700 |  | 8,893 |  | 6,218 |  | 4,575 |
|  | $(4,468)$ |  | $(4,468)$ |  | 517 |  | (731) |  | (541) |
|  | 87,101 |  | 58,270 |  | 45,441 |  | 51,967 |  | 55,174 |
|  | 4,034 |  | 4,007 |  | 3,574 |  | 3,618 |  | 2,336 |
|  | 1,470 |  | 1,565 |  | $(6,604)$ |  | (863) |  | - |
|  | 11,485 |  | - |  | - |  | - |  | - |
|  | $(4,134)$ |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |
|  | 63,964 |  | 60,494 |  | 54,949 |  | 48,536 |  | 40,823 |
|  | 8,716 |  | 6,325 |  | 6,393 |  | 4,860 |  | 2,795 |
| \$ | 431,361 | \$ | 317,297 | \$ | 265,575 | \$ | 237,645 | \$ | 210,659 |

5,153,998 4,416,009 4,489,180 3,941,182 3,240,493

| $\mathbf{8 . 4 \%}$ | $7.2 \%$ | $\mathbf{5 . 9 \%}$ | $\mathbf{6 . 0} \%$ | $\mathbf{6 . 5 \%}$ |
| ---: | ---: | ---: | ---: | ---: |

## CAPITAL CALCULATION

Beginning interest bearing debt
Beginning equity
Less: Beginning cash
Prorated capital employed for acquisitions

## TOTAL CAPITAL

## RETURN CALCULATION

Net earnings
Add back: Expense associated with share-based compensation arrangements
Less: Proforma tax for expense associated with share-based compensation arrangements Add back: Net loss (gain) on sale or impairment of property, plant \& equipment Less: Proforma tax for net loss (gain) on sale or impairment of property, plant \& equipment Add back: Goodwill impairment
Less: Proforma tax for goodwill impairment
Add back: Gain from reduction of estimated earnout liability
Less: Proforma tax for gain from reduction of estimated earnout liability Add back: Interest expense
Less: Proforma tax for interest expense
NET OPERATING PROFIT AFTER TAX

RETURN ON BEGINNING CAPITAL

## EFFECTIVE TAX RATE

Statutory federal rate
State and local taxes (net of federal benefits)
Manufacturing deduction
Tax credits, including foreign tax credit
Change in uncertain tax positions reserve
Other permanent differences
Other, net

## Adjusted effective tax rate

Change in valuation allowance
Effect of noncontrolling owned interest in earnings of partnerships
Effective tax rate

| 2020 |  | 2019 |  | 2018 |  | 2017 |  | 2016 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 163,683 | \$ | 202,278 | \$ | 146,003 | \$ | 111,693 | \$ | 85,895 |
|  | 1,257,733 |  | 1,088,684 |  | 974,023 |  | 860,466 |  | 766,409 |
|  | $(168,336)$ |  | $(27,316)$ |  | $(28,339)$ |  | $(34,091)$ |  | $(87,756)$ |
|  | 32,983 |  | 12,614 |  | 29,382 |  | 48,447 |  | 38,303 |
| \$ | 1,286,063 | \$ | 1,276,260 | \$ | 1,121,069 | \$ | 986,515 | \$ | 802,851 |
|  | 2020 |  | 2019 |  | 2018 |  | 2017 |  | 2016 |
| \$ | 253,882 | \$ | 182,404 | \$ | 152,412 | \$ | 124,040 | \$ | 105,497 |
|  | 4,034 |  | 4,007 |  | 3,574 |  | 3,618 |  | 2,336 |
|  | $(1,029)$ |  | (970) |  | (822) |  | $(1,067)$ |  | (801) |
|  | 1,470 |  | 1,565 |  | $(6,604)$ |  | (863) |  | - |
|  | (375) |  | (379) |  | 1,519 |  | 255 |  | - |
|  | 11,485 |  | - |  | - |  | - |  | - |
|  | (774) |  | - |  | - |  | - |  | - |
|  | $(4,134)$ |  | - |  | - |  | - |  | - |
|  | 1,054 |  | - |  | - |  | - |  | - |
|  | 9,311 |  | 8,700 |  | 8,893 |  | 6,218 |  | 4,575 |
|  | $(2,374)$ |  | $(2,105)$ |  | $(2,045)$ |  | $(1,834)$ |  | $(1,568)$ |
| \$ | 272,550 | \$ | 193,222 | \$ | 156,927 | \$ | 130,366 | \$ | 110,040 |
|  | 21.19\% |  | 15.14\% |  | 14.00\% |  | 13.21\% |  | 13.71\% |
|  | 2020 |  | 2019 |  | 2018 |  | 2017 |  | 2016 |
|  | 21.0\% |  | 21.0\% |  | 21.0\% |  | 35.0\% |  | 35.0\% |
|  | 3.4\% |  | 3.9\% |  | 3.8\% |  | 3.0\% |  | 3.1\% |
|  | 0.0\% |  | 0.0\% |  | 0.0\% |  | -2.5\% |  | -2.4\% |
|  | -0.9\% |  | -1.3\% |  | -1.6\% |  | -2.0\% |  | -1.4\% |
|  | -0.1\% |  | -0.1\% |  | 0.1\% |  | 0.4\% |  | 0.4\% |
|  | 0.6\% |  | 0.5\% |  | 0.6\% |  | -0.1\% |  | 0.1\% |
|  | 1.5\% |  | 0.3\% |  | -0.8\% |  | -4.1\% |  | -0.3\% |
|  | 25.5\% |  | 24.3\% |  | 23.1\% |  | 29.7\% |  | 34.5\% |
|  | 0.0\% |  | -0.1\% |  | -0.1\% |  | -0.2\% |  | -0.2\% |
|  | 25.5\% |  | 24.2\% |  | 23.0\% |  | 29.5\% |  | 34.3\% |

III) UNUSED DEBT CAPACITY AT 1.75X ADJUSTED EBITDA LESS NET DEBT

Trailing twelve months adjusted EBITDA
Target leverage ratio
1.75X adjusted EBITDA

Less: Net debt
UNUSED DEBT CAPACITY

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